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Ship maintenance facility (ZTMN)

Bringing ship maintenance
business back from
Australia and New Zealand

**South
Pacific**
Target regional hub

56
Projected jobs
created

➔ THE PROJECT

New Caledonia currently has no maintenance capacity for vessels over 1,000 tonnes. This work is carried out in Australia and New Zealand.

The proposed ship maintenance facility (ZTMN), located on the Nouville peninsula within the Port of New Caledonia (PANC), aims to bring this activity back to the territory and become a leading regional ship repair centre serving Vanuatu, Fiji and the French Navy.

Ship maintenance facility (ZTMN)

PROJECT LEADS

The Port of New Caledonia (PANC), together with the Government of New Caledonia.

INVESTMENT AND FUNDING

€45–90 million, depending on the option selected.

TIMELINE

The feasibility study began in early 2026, followed by market consultations between May and July.

The final report was submitted on 10 August. The Government's decision on the preferred option and governance structure is pending.

PROJECT STATUS

The recommended option is based on a 4,000-tonne floating dock.

Its viability will depend on a broader operating model that pools resources, particularly with PANC, and on a public-private partnership.

PARTNERSHIP OPPORTUNITIES

A public-private partnership is sought to operate the facility.



WHY INVEST

- **Established demand.** Bring back work currently carried out in Australia and New Zealand.
- **An emerging regional hub.** Identified potential clients include Vanuatu, Fiji, French Polynesia and the French Navy.
- **Quantified economic benefits.** The feasibility study estimates XPF 1.9 billion in revenue and 56 jobs.
- **An available site.** Located within PANC on the Nouville peninsula, close to existing port infrastructure.
- **Aligned with French strategic priorities.** The project supports France's Indo-Pacific strategy and the French Development Agency's "Three Oceans" approach to port infrastructure.

